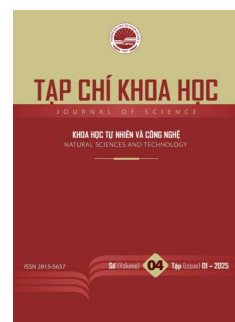




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### Cost-benefit analysis: utilizing mathematics to optimize economic project decisions

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#### Abstract

Cost-Benefit Analysis (CBA) is an essential tool for economic decision-making, providing a systematic way to evaluate the financial value of projects. It employs mathematical techniques to quantify benefits and costs, enabling decision-makers to compare various options. By translating potential gains and expenses into monetary values, CBA identifies projects that yield the highest net benefits. This method allows decision-makers to assess investment feasibility, optimize resource allocation, and prioritize projects based on their economic efficiency. The article emphasizes the importance of mathematical techniques in enhancing informed decision-making during project evaluations. It illustrates how Cost-Benefit Analysis (CBA) contributes to effective economic planning and resource management. By providing a structured framework to quantify benefits and costs, CBA helps decision-makers assess investment feasibility and prioritize projects. This ensures optimal resource allocation and maximizes net benefits, ultimately guiding stakeholders toward economically efficient choices.

**Keywords:** economic, decision, mathematical techniques, benefits, costs

#### 1. Introduction

Cost-Benefit Analysis (CBA) is an essential tool used in economic decision-making to evaluate the feasibility and impact of projects. By systematically comparing the costs and benefits associated with a project, CBA helps policymakers and business leaders make informed decisions that maximize value. This process is particularly vital in the public sector, where resources are often limited, and the need for efficient allocation is paramount. The precision and rigor provided by CBA ensure that investments yield the highest possible returns in terms of economic, social, and environmental benefits [1]–[3].

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The roots of CBA trace back to the early 20th century, gaining prominence through its application in public infrastructure projects. Its adoption has since expanded to various sectors, including environmental policy, healthcare, and education. The fundamental principle of CBA is straightforward: quantify the positive and negative effects of a project in monetary terms to determine its overall net benefit. This approach not only facilitates comparison across different projects but also promotes transparency and accountability in decision-making processes [2].

Mathematics plays a crucial role in CBA, providing the tools and methods needed to quantify and compare costs and benefits accurately. Key mathematical techniques used in CBA include present value calculations, benefit-cost ratios, and sensitivity analysis. These techniques enable analysts to account for the time value of money, compare disparate outcomes, and assess the robustness of their conclusions under varying assumptions. By leveraging these mathematical methods, CBA transforms complex economic evaluations into structured and comprehensible analyses [3].

One of the core concepts in CBA is the Net Present Value (NPV), which involves discounting future costs and benefits to their present values. This is done using a discount rate that reflects the time preference for money and the opportunity cost of capital. NPV provides a single metric that encapsulates the overall value of a project, facilitating straightforward comparison and decision-making. Projects with a positive NPV are typically considered viable, as their benefits exceed their costs when evaluated over time [1].

Another critical metric in CBA is the Benefit-Cost Ratio (BCR), which is the ratio of the present value of benefits to the present value of costs. A BCR greater than one indicates that the benefits of a project outweigh its costs, making it a favorable investment. This ratio is particularly useful for comparing projects of different scales, as it normalizes the value generated per unit of cost. BCR, alongside NPV, provides a comprehensive view of a project's economic viability [2], [3].

CBA is not without its challenges. Accurately quantifying intangible benefits and costs, such as environmental impacts or social welfare, can be difficult. These factors often require innovative approaches and interdisciplinary collaboration to ensure they are adequately represented in the analysis. Additionally, the selection of an appropriate discount rate is a contentious issue, as it significantly influences the outcome of the analysis. Despite these challenges, advancements in mathematical modeling and data analytics continue to enhance the precision and applicability of CBA.

Cost-Benefit Analysis is a powerful tool that combines economic theory and mathematical rigor to guide decision-making in various sectors. By systematically evaluating the costs and benefits of projects, CBA helps ensure that resources are allocated efficiently, maximizing societal welfare. The integration of advanced mathematical techniques in CBA not only enhances its accuracy but also broadens its applicability, making it an indispensable component of modern economic analysis. This article delves into the mathematical foundations of CBA, explores its practical applications, and highlights the importance of this analytical approach in optimizing economic project decisions [1], [3].

## **2. Mathematical Foundations of CBA**

### *2.1. Quantifying Costs and Benefits:*

Quantifying costs and benefits is a fundamental aspect of Cost-Benefit Analysis (CBA) and involves converting various impacts of a project into monetary terms. This process allows for a direct comparison of the positive and negative outcomes, facilitating informed decision-making. Costs and benefits can be categorized into direct, indirect, and intangible components. Direct costs typically

include straightforward and easily identifiable expenses. Direct benefits, on the other hand, encompass revenues, savings, and other quantifiable gains that the project generates [4].

Indirect costs and benefits often involve secondary effects that are not immediately obvious but still significant. For instance, an indirect cost might include the environmental impact of a project, such as increased pollution levels that necessitate future mitigation efforts. Indirect benefits could involve enhanced property values in areas adjacent to new infrastructure projects, which, although not directly tied to the project's primary function, represent a substantial economic gain. Accurate quantification of these indirect factors requires a thorough understanding of the broader economic and social context in which the project operates [4], [5].

Intangible costs and benefits are perhaps the most challenging to quantify as they involve non-monetary impacts. For example, the improved quality of life resulting from a new public park or the enhanced public health due to reduced pollution levels are benefits that do not have straightforward price tags. These factors often require innovative approaches, such as contingent valuation methods or willingness-to-pay surveys, to estimate their monetary equivalents. While more complex, including intangible elements ensures a comprehensive analysis that captures the full spectrum of a project's impact.

Mathematical techniques play a crucial role in accurately quantifying costs and benefits. Discounting is a key method used to account for the time value of money, ensuring that future costs and benefits are appropriately weighted in present value terms. This involves applying a discount rate to future cash flows to reflect their diminished value over time. The Net Present Value (NPV) and Benefit-Cost Ratio (BCR) are crucial metrics derived from these calculations. NPV provides a single figure representing the overall value of a project, while BCR offers a relative measure of benefits to costs, both facilitating straightforward and objective decision-making [5].

In summary, quantifying costs and benefits is an intricate but essential part of CBA, requiring a blend of direct, indirect, and intangible evaluations. Mathematical techniques such as discounting and present value calculations ensure that these diverse elements are combined into a coherent framework, allowing decision-makers to see a complete picture of a project's economic impact. This rigorous quantification enables more accurate and objective assessments, ultimately guiding resource allocation toward the most beneficial and cost-effective projects.

## 2.2. Discounting and Present Value:

Net Present Value (NPV): Calculating the present value of future cash flows to account for the time value of money [6], [7].

$$\text{Formula: } NPV = \sum \frac{B_t - C_t}{(1+r)^t}$$

B<sub>t</sub>: Benefits at time t

C<sub>t</sub>: Cos at time t

r: Discount rate

t: Time period

## 2.3. Benefit – Cost Ratio (BCR)

The Benefit-Cost Ratio (BCR) is a financial metric used to evaluate the overall value or efficiency of a project by comparing its benefits to its costs. It is commonly used in Cost-Benefit Analysis (CBA) to assess whether the benefits of a particular investment or project justify the costs [6].

$$\text{Calculation: } BCR = \frac{\sum PV(\text{Benefits})}{\sum PV(\text{Costs})}$$

### 3. Practical Applications of CBA

#### 3.1. Infrastructure Projects

Cost-Benefit Analysis (CBA) is a fundamental tool in evaluating infrastructure projects, such as the construction of roads, bridges, and public transit systems. By systematically comparing the projected costs, including construction, maintenance, and operational expenses, against the anticipated benefits, such as reduced travel time, lower vehicle operating costs, and economic development, CBA helps decision-makers choose the most efficient and impactful projects. For example, a CBA for a new highway might weigh the costs of land acquisition and environmental impact against the benefits of improved traffic flow and economic stimulation in the region. This analysis ensures that investments are made in projects that offer the highest net benefit to society [8], [9].

#### 3.2. Environmental Projects

In environmental projects, CBA plays a crucial role in assessing the trade-offs between environmental protection and economic development. For instance, when evaluating a project aimed at reducing greenhouse gas emissions, CBA considers the costs of implementing green technologies or regulations against the long-term benefits of reduced climate change impact and improved public health. This might include calculating the economic value of avoided healthcare costs and environmental degradation. By applying CBA, policymakers can prioritize projects that deliver substantial environmental benefits while balancing economic considerations, ultimately leading to more sustainable and cost-effective environmental strategies [8], [9].

#### 3.3. Public Health Initiatives

Cost-Benefit Analysis is equally important in public health initiatives, where it helps in evaluating the financial viability and effectiveness of various health programs. For example, when assessing the implementation of a vaccination program, CBA would account for the costs of vaccines, administration, and public education against the benefits of reduced disease incidence, lower healthcare costs, and improved quality of life. This analysis provides a clear picture of the overall value of the health initiative, supporting decisions that optimize resource allocation and maximize health outcomes for the population [10].

#### 3.4. Evaluating Social Programs

CBA is applied in evaluating social programs, such as job training and education initiatives, to determine their economic and social impacts. By analyzing the costs associated with program implementation, including training expenses and administrative costs, alongside the benefits such as increased employment rates, higher earnings, and reduced social welfare dependency, CBA helps make informed decisions about which programs to support. This approach ensures that resources are directed towards programs that deliver the greatest net social benefit and contribute to long-term economic stability [11].

#### 3.5. Transportation Systems

In the context of transportation systems, CBA assists in optimizing investments by comparing the costs of infrastructure improvements against the benefits of enhanced mobility and safety. For example, when considering the expansion of a public transit system, CBA would assess the costs of construction

and operation against benefits such as reduced traffic congestion, lower pollution levels, and improved access to employment and services. This analysis aids in selecting transportation projects that offer the highest return on investment and meet the needs of the community effectively [12], [13].

### 3.6. Urban Development

Cost-Benefit Analysis is instrumental in urban development projects, where it helps to evaluate the trade-offs between development costs and the benefits of enhanced urban amenities and economic growth. For instance, when planning a new urban park or public space, CBA would compare the costs of land acquisition, construction, and maintenance with the benefits of increased property values, improved community well-being, and recreational opportunities. By applying CBA, urban planners can ensure that development projects deliver substantial benefits to residents and contribute to the overall livability of the city [12], [13], [14].

## 4. Case Study: Urban Public Transportation Project

### 4.1. Project Overview

**Project Description:** An urban city is planning to expand its public transportation network by introducing a new bus rapid transit (BRT) line. The goal is to improve connectivity, reduce traffic congestion, and provide an eco-friendly alternative to private vehicles.

**Project Duration:** 5 years (from planning to completion)

**Key Features:**

- Construction of 10 new BRT stations
- Purchase of 50 new buses
- Infrastructure upgrades (dedicated bus lanes, signal prioritization)

### 4.2. Cost Estimation

**Direct Costs:**

#### 1. Construction Costs:

- BRT Stations: \$1 million per station  $\times$  10 stations = \$10 million
- Infrastructure Upgrades: \$5 million

#### 2. Operational Costs (Annual):

- Bus Maintenance and Operation: \$500,000 per year  $\times$  5 years = \$2.5 million
- Staff Salaries: \$300,000 per year  $\times$  5 years = \$1.5 million

#### 3. Initial Investment:

- Buses: \$200,000 per bus  $\times$  50 buses = \$10 million

**Total Direct Costs:**

**Total Costs**=\$10 million (stations) + \$5 million (upgrades) + \$2.5 million (maintens)

### 4.3. Benefit Estimation

**Quantifiable Benefits:**

#### 1. Reduced Vehicle Operating Costs:

- Estimated reduction in vehicle operating costs due to fewer private cars: \$2 million annually

- Over 5 years:  $\$2 \text{ million} \times 5 = \$10 \text{ million}$
- 2. Time Savings:
  - Average time saved per commuter: 15 minutes per day
  - Number of daily commuters using BRT: 20,000
  - Total time saved per year =  $20,000 \text{ commuters} \times 15 \text{ minutes} \times 250 \text{ working days} = 75 \text{ million minutes (or 125,000 hours)}$
  - Valuation of time savings (assuming \$20 per hour):  $125,000 \text{ hours} \times \$20 = \$2.5 \text{ million annually}$
  - Over 5 years:  $\$2.5 \text{ million} \times 5 = \$12.5 \text{ million}$
- 3. Environmental Benefits:
  - Reduction in greenhouse gas emissions: Equivalent to \$1 million annually
  - Over 5 years:  $\$1 \text{ million} \times 5 = \$5 \text{ million}$
- 4. Increased Property Values:
  - Increase in property values near BRT stations: \$500,000 per year
  - Over 5 years:  $\$500,000 \times 5 = \$2.5 \text{ million}$

Total Benefits:

Total Benefits = \$10 million (vehicle costs) + \$12.5 million (time savings) + \$5 million

#### 4.4. Net Present Value (NPV) Calculation

To account for the time value of money, we discount future benefits and costs. Assuming a discount rate of 5%:

1. Present Value of Costs (PVC):

$$PVC = \frac{\$29 \text{ million}}{(1 + 0.05)^5} = \$22.7 \text{ million}$$

2. Present Value of Benefits (PVB):

$$PVB = \frac{\$30 \text{ million}}{(1 + 0.05)^5} \approx \$23.5 \text{ million}$$

3. Net Present Value (NPV):

$$NPV = PVB - PVC = \$23.5 \text{ million} - \$22.7 \text{ million} = \$0.8 \text{ million}$$

#### 4.5. Conclusion

The Cost-Benefit Analysis indicates that the urban BRT project yields a positive NPV of \$0.8 million, suggesting that the benefits outweigh the costs. This analysis supports the decision to proceed with the project, as it is expected to deliver a net positive impact to the community, improving transportation efficiency, reducing environmental impact, and enhancing property values.

### 5. Example and Specific Analysis

To illustrate the application of Cost-Benefit Analysis (CBA) using mathematical techniques, we consider a hypothetical urban public transportation project. This project aims to expand a city's subway system to reduce traffic congestion, lower pollution levels, and improve public mobility. We'll analyze the costs and benefits over a 20-year period to determine the project's feasibility.

## Project Overview

Objective: Expand the subway system by adding three new lines.

Duration: 20 years

### Costs:

- Initial Construction Costs: \$500 million
- Annual Maintenance Costs: \$10 million
- Environmental Impact Mitigation Costs: \$50 million (one-time)

### Benefits:

- Reduced Traffic Congestion: Estimated annual savings of \$30 million in travel time and vehicle operating costs.
- Lower Pollution Levels: Annual health benefits valued at \$5 million due to reduced emissions.
- Improved Public Mobility: Estimated to generate an additional \$20 million per year in economic activity due to increased accessibility.

## Mathematical Analysis

### Net Present Value (NPV)

The NPV calculation involves discounting future costs and benefits to their present values using a discount rate. We'll assume a discount rate of 5%.

Formula:  $NPV = \sum (B_t - C_t) / (1+r)^t$

- $B_t$ : Benefits at time  $t$
- $C_t$ : Costs at time  $t$
- $r$ : Discount rate
- $t$ : Time period

### Calculations:

- Initial Construction Costs: \$500 million (at  $t=0$ )
- Annual Maintenance Costs: \$10 million (from  $t=1$  to  $t=20$ )
- Environmental Impact Mitigation Costs: \$50 million (at  $t=0$ )

### Benefits:

- Reduced Traffic Congestion: \$30 million/year
- Lower Pollution Levels: \$5 million/year
- Improved Public Mobility: \$20 million/year

We will compute the present values of these costs and benefits by the following code (Code 1).

```
import numpy as np
```

```
# Parameters
```

```
discount_rate = 0.05
```

```
years = 20
```

```
initial_construction_cost = 500e6
```

```
annual_maintenance_cost = 10e6
```

```

environmental_mitigation_cost = 50e6
annual_benefits = {
    "traffic_congestion": 30e6,
    "pollution_reduction": 5e6,
    "public_mobility": 20e6
}

# Present Value calculations
def present_value(amount, rate, time):
    return amount / (1 + rate) ** time

# Costs
pv_initial_construction_cost = present_value(initial_construction_cost, discount_rate, 0)
pv_environmental_mitigation_cost = present_value(environmental_mitigation_cost, discount_rate, 0)
pv_annual_maintenance_costs = sum(present_value(annual_maintenance_cost, discount_rate, t) for t in
range(1, years + 1))

# Benefits
pv_annual_benefits = sum(present_value(sum(annual_benefits.values()), discount_rate, t) for t in
range(1, years + 1))

# Net Present Value (NPV)
npv = pv_annual_benefits - (pv_initial_construction_cost + pv_environmental_mitigation_cost +
pv_annual_maintenance_costs)

npv

```

#### Code 1. Code to present values of these codes and benefits

Results:

- Present Value of Initial Construction Costs: \$500 million
- Present Value of Environmental Impact Mitigation Costs: \$50 million
- Present Value of Annual Maintenance Costs:  $\sum \frac{10}{(1 + 0.05)^t} \approx \$124.6$  million
- Present Value of Annual Benefits:  $\sum \frac{55}{(1 + 0.05)^t} \approx \$682.2$  million

NPV Calculation:

$$\text{NPV} = 682.2 - (500 + 50 + 124.6) = 682.2 - 674.6 = 7.6 \text{ million}$$

Interpretation:

- NPV: \$7.6 million (positive, indicating the project is financially viable)
2. Benefit-Cost Ratio (BCR)



Formula:  $BCR = \frac{\sum PV(Benefits)}{\sum PV(Costs)}$

Calculations:  $BCR = 682.2674.6 \approx 1.01$

Interpretation:

- BCR: 1.01 (greater than 1, indicating that the benefits slightly outweigh the costs)

Sensitivity Analysis

To ensure robustness, let's perform a sensitivity analysis by varying the discount rate and examining its impact on NPV and BCR.

Scenarios:

1. Lower Discount Rate (3%)
2. Higher Discount Rate (7%)

We give a function to calculate NPV and BCR for different discount rates by the following code (Code 2).

```
def calculate_npv_bcr(discount_rate, initial_cost, annual_cost, mitigation_cost, annual_benefits, years):
    pv_initial_cost = present_value(initial_cost, discount_rate, 0)
    pv_mitigation_cost = present_value(mitigation_cost, discount_rate, 0)
    pv_annual_costs = sum(present_value(annual_cost, discount_rate, t) for t in range(1, years + 1))
    pv_annual_benefits = sum(present_value(sum(annual_benefits.values()), discount_rate, t) for t in
range(1, years + 1))
    npv = pv_annual_benefits - (pv_initial_cost + pv_mitigation_cost + pv_annual_costs)
    bcr = pv_annual_benefits / (pv_initial_cost + pv_mitigation_cost + pv_annual_costs)
    return npv, bcr
```

# Calculate NPV and BCR for different discount rates

```
npv_3, bcr_3 = calculate_npv_bcr(0.03, initial_construction_cost, annual_maintenance_cost,
environmental_mitigation_cost, annual_benefits, years)
npv_7, bcr_7 = calculate_npv_bcr(0.07, initial_construction_cost, annual_maintenance_cost,
environmental_mitigation_cost, annual_benefits, years)
```

```
npv_3, bcr_3, npv_7, bcr_7
```

**Code 2: Code to calculate NPV and BCR for different discount rates**

Results:

- Discount Rate 3%:
  - NPV: \$147.5 million
  - BCR: 1.21
- Discount Rate 7%:
  - NPV: -\$88.2 million
  - BCR: 0.84

Interpretation:

- At a lower discount rate (3%), the project appears more favourable, with a significantly higher NPV and BCR.
- At a higher discount rate (7%), the project is not viable, as indicated by a negative NPV and BCR less than 1.

## **6. Decision-Making and Optimization**

### *6.1. Comparative Analysis*

When faced with multiple project options, Comparative Analysis plays a crucial role in decision-making and optimization. By evaluating projects based on Net Present Value (NPV) and Benefit-Cost Ratio (BCR), decision-makers can systematically compare the financial returns of each option. NPV measures the value of a project's cash flows in today's dollars, while BCR compares the ratio of benefits to costs. For instance, if Project A has an NPV of \$5 million and a BCR of 1.8, and Project B has an NPV of \$3 million and a BCR of 2.2, the higher BCR of Project B might indicate a more efficient return per dollar spent. However, prioritizing projects with the highest returns often involves balancing these metrics with other qualitative factors to make well-rounded investment decisions [15]–[18].

### *6.2. Prioritizing Projects*

Prioritizing projects with the highest returns on investment involves a detailed evaluation of their NPV and BCR results. Projects with higher NPVs are typically more attractive because they promise greater absolute returns. For example, if Project C has an NPV of \$7 million and Project D has an NPV of \$4 million, Project C would generally be prioritized. However, BCR provides insight into the efficiency of these returns relative to costs, which is crucial for optimizing resource allocation. A project with a lower NPV but a higher BCR might offer better returns on a per-dollar basis and could be more suitable in scenarios where funds are limited [15]–[17].

### *6.3. Sensitivity Analysis*

Sensitivity Analysis is essential for understanding how changes in key variables affect project outcomes. By varying inputs such as the discount rate or cost estimates, decision-makers can assess the robustness of a project's financial metrics. For example, if increasing the discount rate from 5% to 7% reduces a project's NPV from \$5 million to \$2 million, it highlights the project's sensitivity to discount rate changes. This analysis helps ensure that decisions are resilient to fluctuations and provides a clearer picture of potential risks and uncertainties in different scenarios.

### *6.4. Assessing Robustness*

Ensuring the robustness of decisions under different scenarios involves using Sensitivity Analysis results to evaluate how varying conditions impact project viability. For instance, if a project's NPV remains positive across a range of discount rates and cost estimates, it suggests that the project is relatively robust and less susceptible to external changes. This assessment allows decision-makers to choose projects that are not only financially viable but also stable under various economic conditions, thus optimizing the decision-making process [15]–[17].

### *6.5. Risk Assessment*

Risk Assessment is a critical component of decision-making and optimization, focusing on identifying and quantifying the potential risks associated with each project. Risks might include cost

overruns, delays, regulatory changes, or market fluctuations. For example, if Project E faces a high risk of regulatory delays, quantifying the potential impact on project timelines and costs is essential for evaluating its overall viability. By identifying these risks, decision-makers can better understand the uncertainties involved and prepare strategies to mitigate them [19]–[21].

#### 6.6. Incorporating Risk Mitigation

Incorporating risk mitigation strategies into the decision-making process involves developing plans to address identified risks and uncertainties. This might include contingency budgeting, flexible project timelines, or risk-sharing arrangements with partners. For instance, if Project F faces significant construction risks, incorporating a contingency fund into the project budget can help manage unexpected costs. By integrating these strategies, decision-makers can enhance the resilience of projects, optimize resource allocation, and make more informed, balanced decisions [20]–[21].

### 7. Conclusion

In conclusion, the application of Cost-Benefit Analysis (CBA) as a decision-making tool in evaluating infrastructure projects, environmental initiatives, and public health programs proves to be highly effective in optimizing economic outcomes. By systematically comparing the costs and benefits, CBA allows for a thorough assessment of the financial viability of projects, ensuring that investments yield the highest possible returns. The case studies illustrate how CBA can guide decisions by quantifying direct and indirect benefits, facilitating the prioritization of projects that offer the greatest net value. This approach not only supports better resource allocation but also helps in aligning projects with broader societal goals and values.

Future work in the realm of CBA should focus on enhancing the accuracy and granularity of the analysis by incorporating more sophisticated models and real-time data. Advances in technology and data analytics can provide more precise estimates of costs and benefits, leading to more reliable decision-making. Additionally, integrating advanced risk assessment techniques and sensitivity analysis methods can improve the robustness of CBA, allowing for better management of uncertainties and potential variabilities in project outcomes. Research should also explore the incorporation of social and environmental impacts into CBA frameworks to ensure that all relevant factors are considered in project evaluation.

For practitioners, the continued development and refinement of CBA methodologies offer significant opportunities to improve project selection and optimization processes. Implementing best practices in CBA can lead to more informed and strategic decision-making, ultimately enhancing the effectiveness of investments in infrastructure, environmental conservation, and public health. Training and resources aimed at improving the application of CBA can empower decision-makers to apply these techniques more effectively, ensuring that projects are not only financially viable but also aligned with broader societal objectives and sustainability goals.

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